



Effective Climate Governance

for Non-Executive
Board Members

Dates:

30 October 2025,
22 November 2025 and
22 January 2026

Location:

Central location in middle of
The Netherlands

Language:

English and/or Dutch

Duration:

3 afternoons & evenings

Price:

€2.850,-* (members)
€3.000,-* (non-members)
*VAT exempted

Prepare for the
expected mandatory
disclosure (ESRS 2) of ESG
knowledge and experience
acquired by non-executive
boardmembers.

•
5 PE-points per day

•
Academic keynote speakers with
highly respected knowledge and
experience in governance



Climate change challenges non-executive board members. You must navigate external climate factors, evolving stakeholder expectations, and changing regulations while strengthening and overseeing long-term strategies. Strategic integration is crucial in order to truly advance climate action and move beyond targets.

Robust climate governance safeguards reputation, strengthens market position, and ensures long-term success. Acting now is not just about compliance—it is about building a future-proof business.

How can your firm react effectively to the climate challenge as well as to societal pressure to solve the great challenges and include sustainability in your strategy (long-term value creation). Which opportunities exist for your organization and how can you take advantage of them?

To effectively fulfill your role as board member, you need knowledge, insights, tools, and a vision. Our programme consists of three modules, designed in such a way that academic insights, peer learning and knowledge exchange strengthen your role and impact in the sustainability transition. We address together with you:

Key topics of programme

- Climate targets set by the EU and the impact on businesses and specific focus on among other CSRD, CSDDD and (I)MVO, materiality assessment, scope 3
- How to actually deal with resistance and how to manage sometimes conflicting interests of the stakeholders
- The framework (and its impact) that defines the relationship between the executive and non-executive boards, the composition and responsibilities as well as liability of the non-executive board and its members
- Ways to recognize, understand and optimize the dynamics and culture in the boardroom, and and discover your own role
- Tools to keep the board to focus on long term perspective and how to intervene in organizational practices

For whom

- corporate supervisory board members (exclusively)
- top 250 companies
- committed to contributing to effective climate governance.

“Focused attention to sustainability issues is vital for companies. That is why it is essential that the supervisory board -from its role as employer, supervisor and advisor- has good knowledge of climate change and its consequences and knows how to get and keep long-term value creation on the agenda and in the strategy!”

Dick de Waard,
Professor of auditing and assurance, 30 years experience
in researching and lecturing on sustainability,
non-financial information and corporate social
responsibility



Key benefits of programme

- Input from experts in the field of sustainability, CSRDs, accounting and reporting, legal frameworks and governance
- Knowledge about legal frameworks and their impact on business operations
- Knowledge about climate change and future perspectives in this area and possible consequences for companies
- Knowledge of stakeholder management and stakeholder expectations and their impact on (views on) long-term value creation
- Insight into the business opportunities that sustainable business entails
- Insight and vision of your own (formal) role as supervisory director
- Inspiration and tools to act as a supervisory director and to get people moving

Relevant and practical

“In my search for good training in the field of climate change that - as a supervisory director - not only teaches me the theory, but also how to put it into practice, I ended up at the Chapter Zero learning-path in collaboration with the University of Groningen Business School. The unique thing about this course is that it focuses exclusively on commissioners and the set-up of the programme, the teachers and the mutual interaction with the commissioners facilitate the development of relevant tools to put theory into practice. I can wholeheartedly recommend this course to any commissioner who is involved in climate change in his/ her role.”

Non-executive director and member Chapter Zero

Module 1	Module 2 (November/December 2025)	Module 3 (December 2025)
<p>Afternoon: Impact of Climate change on companies: explanation of climate governance and the impact for boardrooms will be discussed by Machiel Mulder</p>	<p>Afternoon: Climate Risk Management, Organizational Impact & Governance: the translation of strategy and compliance requirements to the internal organization, including the translation of the strategy into objectives, internal control, data quality, risk management supervision and information provision will be discussed by Lineke Sneller.</p>	<p>Afternoon: Sustainability goals and personal leadership: knowledge building on sustainability will be discussed by Kim Poldner.</p>
<p>Evening: Impact of CSRD, Compliance and existing (legal) frameworks: the regulatory international frameworks (CSRD/ESRS, TCFD, ISSB and the like), reporting on them (CSRD), the role of auditors, and the link to the bodies in charge of governance by prof. dr. Nancy Kamp-Roelands and prof. dr. Dick de Waard.</p>	<p>Evening: Stakeholder Engagement; the nature, goals and actors of activism include financial, social, shareholder and stakeholder engagement. How these impact sustainability, strategy and climate risk management will be discussed by Alan Muller.</p>	<p>Evening: Governance, review and revision of governance: what is put on the agenda (how do sustainability goals remain on the agenda when priorities need to be set), and dealing with resistance, differences of opinion in the board will be discussed by Floor Rink.</p>



Prof. Dr. Lineke Sneller RC, professor of practice of Digitalization & AI in Accounting, Control, Governance, and Auditing at the University of Groningen and member of the Supervisory Board of EY, APG, Infomedics and Van Wijnen.

For more information about the programme,
please contact our customer team:

info@chapterzero-netherlands.nl

Are you interested in applying?

You are welcome for an intake interview
with our programme manager.

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BUSINESS SCHOOL

About UGBS

The University of Groningen Business School is part of the Faculty of Economics and Business (FEB) of the University of Groningen, which belongs to the 1% of business schools worldwide with both EQUIS and AACSB accreditations and scores consistently high in major international quality rankings. Our work is based on a firm conviction that scientific insights are valuable at every stage of a professional career. By examining issues from a multidisciplinary perspective and through the eyes of different people, we help you discover new possibilities and think ahead, while developing a strong personal network.

We value our values: engaged (actively engaged both regionally and in broader world), ambitious (as one of the top 1% of business schools worldwide, we stimulate our staff, students and alumni to aim high and strive for the best), personal (we value a personal touch built on trust, mutual respect and social responsibility). and down to earth (sharing sound practical and realistic attitudes). We strive to creating impact beyond science within business practice and society.

About Chapter Zero

Chapter Zero Netherlands is part of a growing global network of the Climate Governance Initiative, made up of over twenty regional Chapters promoting the implementation of the Principles for Effective Climate Governance. In line with the overarching ambition of the Climate Governance Initiative, we will work towards mobilizing Non-Executive Directors in the Netherlands to drive climate action discussions in the board room. The founding Partners for Chapter Zero Netherlands are Deloitte, Baker McKenzie, and the University of Groningen.