

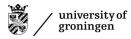
# SEA ASEAN Strategic Plan and Budget 2020 - 2023

Groningen Research Centre for Southeast Asia and ASEAN (SEA ASEAN)



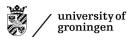
Version 2.0

17 February 2020



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Appendix A: Timeline of Engagements and Events Appendix B: Internationalization



# 1 Executive summary

This document details the strategic plan and budget proposal for the Groningen Research Centre for Southeast Asia and ASEAN (SEA ASEAN) in the period of 2020 – 2023.

## **SEA ASEAN**

The aim of SEA ASEAN is to further interdisciplinary research on contemporary Southeast Asia and ASEAN. We build on the successful framework of interfaculty cooperation at the University of Groningen and serve side by side with our sister organization the Centre for East Asian Studies Groningen (CEASG) in the broad study of Asia (see Appendix A). Our plans will also contribute to the realization of UG's international teaching and research intentions. The proposal has been developed in coordination with the central department of International Strategy and Relations.

SEA ASEAN focuses its ambitions and activities around its three key strategic goals of **Research**, **Recruitment** and **Societal Impact**. The proposed budget will rely on internal University of Groningen funding ( $\mathfrak{C}_{33,000}$  per year).

## Research

We aim to bridge high quality scholarly research, with policy relevance and a concern for societal outcomes, in the study of the nations and societies of Southeast Asia and ASEAN as a regional actor. SEA ASEAN also encourages comparative research within the region and research on regional cooperation within ASEAN. The Centre also encourages comparative research on Southeast Asia and Europe, and on EU-ASEAN and ASEAN +3 relations. This will be realised through a series of annual programs, such as the Annual Conferences held in Groningen or prominent locations important for outreach, for example, Brussels, Amsterdam, and the Hague.

## Recruitment

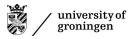
Our focus is on Middle-Income Countries (MICs) and those in transition in the region. The MICs in the region, part of the founding countries of ASEAN, with certain participatory and democratic traditions, include Indonesia, Malaysia, Philippines and Thailand. Countries in economic and political transition, including Vietnam and Myanmar, as well as Cambodia and Laos. SEA ASEAN also cooperates with Singapore and the Singaporean universities engaged in SE Asia. The Centre actively reaches out to partner universities in the region to attract PhD candidates and Master students to the University of Groningen. Our current group of PhDs (see 3.1.1) are a good representation of our target region and our plans in the coming years will reach out to the rest of Southeast Asia and ASEAN (see 4.1 & 4.2).

# **Societal impact**

The activities within Research and Recruitment are part of our production for societal impact. These efforts will be crystallized in the form of an edited book and special issues for academic journals. In addition, are resources set aside for dissemination and social media communication.

#### **Proposed budget**

SEA ASEAN is requesting €33,000 each year for the first three years, for a total of €99,000 from the Central Administration. This budget is spent on travel for engagement with our key institutions in the region to maintain and develop new relationships, promote research cooperation to develop research funding proposals, and conducting lectures and meetings with universities, NGOs, alumni groups, stakeholders, and governments in the multi-level governance landscape across the region. The budget is also used to provide specialized academic English training and editing to carefully prepare publications for leading publishing houses and journals. The budget is also spent on organizing high-profile annual conferences highlighting research by the PhD candidates with invited speakers from the Dutch government, the international community, and Ambassadors. Past conferences have been held in Groningen, the Rijksmuseum Amsterdam, Brussels, and the upcoming 2020 SEA ASEAN conference will be held in Groningen and the Hague during the Netherlands Climate Adaptation Summit.



# 2 About SEA ASEAN – An Innovative, Inter-Faculty Research Team

The Groningen Research Centre for Southeast Asia and ASEAN (SEA ASEAN) was established in early 2016 at the University of Groningen (UG), with a regional office at Gadjah Mada University, Yogyakarta, Indonesia opened by the Rector of UGM and the UG President on 1st November 2016. It is the successor organization to the Spirit Indonesia Groningen (SInGA) which began two years earlier to bring PhD candidates to UG with scholarships funded by the World Bank.

## **SEA ASEAN aims to**

- Bridge high quality research with policy relevance and a concern for sustainable societal outcomes
- Further interdisciplinary research on Southeast Asia and ASEAN.

A unique characteristic of the SEA ASEAN program is that it is brings a close - knit team of energetic and engaged researchers together. The team meets every 4-6 weeks in both professional capacities and social situations, to build an academic and personal home for the PhD candidates from Southeast Asia. A team emerges that bridges various Faculties and disciplines at the University of Groningen, with a comparative perspective across Southeast Asia, and more broadly across the Asia Pacific and Europe.

The applicants are carefully selected, typically arrive with relevant existing research and policy backgrounds either as civil servants with 6-8 years' experience, or as university lecturers at the leading universities across Southeast Asia. They typically have demonstrated significant competences by completing a Master's thesis in the English language, either from Dutch, Australian, or American universities. Upon return to their home countries upon completion of the PhD, these new doctorates play an important institutional role, linking UG and universities across the region for continued student recruitment at the Masters and PhD levels, research collaboration with UG, and outreach to national governments, stakeholders, NGOs and intergovernmental institutions in the region (UN ESCAP, World Bank, ICLEI Sustainable Society).

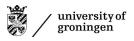
Most of the PhD arrive with a scholarship from their home countries, which provide their living expenses, travel, and 10.000 Euro a year tuition for 4 years to the Faculty or Faculties where they have been admitted. These funds, along with the PhD bonus paid by the Netherlands Ministry of Education upon graduation, means that for each 10 PhD candidates participating in the SEA ASEAN program brings in 1 million Euro across the various faculties of the University of Groningen.

The SEA ASEAN program has been funded by the Central Administration to foster this cross-faculty engagement by scholars and PhD candidates, to conduct high quality, inter-disciplinary, comparative research, to recruit new PhD candidates and build awareness of the Master programs offered by the University, and to build consistent, long lasting institutional ties to the universities, institutions, and governments in the region to assure continuity in these critical relationships.

# 2.1 Linkages within UG

The SEA ASEAN research center builds upon the successful foundation of interfaculty cooperation within UG and our sister organization the Centre for East Asian Studies Groningen (CEASG).

SEA ASEAN is an interfaculty cooperation, located in the Faculty of Spatial Sciences on the Zernike campus of the University of Groningen.



# 2.2 Key strategic goals

SEA ASEAN will invest energy and resources on the key strategic goals of i) Research, ii) Recruitment and iii) Societal impact in the coming years.

## i) Research:

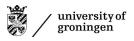
- Developing and publishing new and innovative research on Southeast Asia and ASEAN.
- Collection and distribution of empirical data in our focus areas, including climate change and the Sustainable Development Goals.
- Exploring and advancing methodologies suitable for our research themes and focus areas.

## ii) Recruitment:

- Recruiting PhD candidates and Master students for all faculties in UG relevant to our research areas and themes.
- Get international students familiar with the UG way of conducting research and higher education through our Graduate Schools.

# iii) Societal impact & Valorization:

- Valorize and communicate the societal impacts of our research.
- Engage with the societal and policy arenas to promote a sustainable future.
- Connect various international and local policy organizations (i.e. EU, ASEAN, UNDP, UN-ESCAP, World Bank) with our affiliated knowledge institutes and civil society.

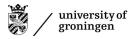


# 2.3 Research themes and focus areas

Southeast Asia is a region with incredibly dynamic growth and change. The challenges in these regions for a sustainable future and society are both multi-faceted and complex. With the rapid societal and technological transitions in those regions, innovative solutions for a sustainable and future-oriented society are being explored. SEA ASEAN recognizes these challenges and opportunities and seeks to bridge the knowledge institutes and state of the art research in Europe with those in Southeast Asia and ASEAN. As a research-oriented institute, we recognize that there are lessons to be learnt and drawn from both regions and the various institutes that we seek to bridge. Following the UG tradition of interdisciplinary and inter-faculty cooperation, SEA ASEAN has identified the following research themes and experts (see Table 1);

Table 1: Key research themes for SEA ASEAN and UG faculties and researchers involved

Research themes	Faculties (UG)	PIs
Governance and Planning	• Faculty of Spatial Sciences (Environment and Spatial Planning, economic and cultural geography, social demography)	<ul> <li>Prof. Oscar Couwenberg</li> <li>Prof. Ronald Holzhacker</li> <li>Prof. Jos Arts</li> <li>Prof. Ina Horlings</li> <li>Prof. Claudia Yamu</li> <li>Prof. Hinke Haisma</li> <li>(Assoc.) Prof. Terry van Dijk</li> </ul>
Governance and Sustainable Society	• Faculty of Arts (International Relations)	<ul> <li>Prof. Ronald Holzhacker</li> <li>Prof. Herman Hoen</li> <li>Prof. Jaap de Wilde</li> <li>Prof. Jan van der Harst</li> <li>(Assoc.) Prof. Gerda Roozendaal</li> <li>(Asst.) Prof. Frank Gaenssmantel</li> <li>(Asst.) Prof. Greg Fuller</li> </ul>
Environmental Governance	• Faculty of Science and Engineering	•Prof. Klaus Hubacek
Economic Development and Governance	<ul> <li>Faculty of Economics (developmental economics)</li> <li>Faculty of Economics (corporate governance)</li> </ul>	<ul><li> Prof. Niels Hermes</li><li> Dr. Bart Jan Pennink</li></ul>
Law and Governance	<ul> <li>Faculty of Law (governance, law, human rights)</li> <li>Faculty of Law (intellectual property)</li> </ul>	<ul><li> Prof. Aurelia Colombi Ciacchi</li><li> Prof. Mathijs ten Wolde</li></ul>
Arts and Culture	<ul> <li>Faculty of Arts (humanities, film, cultural expression)</li> <li>Faculty of Arts (research in media and culture)</li> </ul>	• Prof. Barend van Heusden
Religion and Culture	<ul> <li>Faculty of Theology and Religious Studies.</li> <li>Center for the Study of Religion and Culture in Asia.</li> </ul>	<ul><li> Prof. Marjo Buitelaar</li><li> Dr. Stefania Travagnin</li></ul>
Engineering and Technology	<ul><li>Faculty of Science &amp; Engineering</li><li>Green Chemical Reaction Engineering</li></ul>	• Prof. Erik Heeres
Medicine and Health	Faculty of Science & Engineering (pharmaceutical epidemiology)	• Prof. Maarten Postma



The bridging of culturally and politically diverse regions through research and recruitment is an ambition of SEA ASEAN. Focusing on middle-income developing countries with a democratic tradition, our focus countries are;

- Indonesia
- Thailand
- Philippines
- Malaysia

SEA ASEAN will also focus on countries in economic and political transition such as:

- Vietnam
- Myanmar
- Laos

In addition, Singapore as a regional leader within ASEAN, with a strong university educational sector, is an important partner for SEA ASEAN.

# 2.4 Strategic partners and network

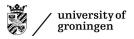
As a research institute aiming to bridge the worlds of policy and academia between Southeast Asia and ASEAN and Europe, SEA ASEAN has developed a network of key strategic partners, and affiliate institutes and networks that will be involved in our various projects and events. Through our strategic plan, we seek to grow this network in the coming years.

Our key strategic partners are;

- 1. Universitas Gadjah Mada (UGM), Yogyakarta, Indonesia.
- 2. Thammasat University, Bangkok, Thailand.
- 3. De La Salle University, Manila, Philippines
- 4. University of Malaya, Asia-Europe Institute (AEI) Centre for ASEAN Regionalism Kuala Lumpur, Malaysia.

Our affiliated institutes and networks are;

- University of Hamburg
- Asia Research Institute, National University of Singapore, Singapore
- University of Melbourne, School of Social and Political Sciences, Australia
- Souphanouvong University, Luang Prabang, Laos
- National University of Vietnam, VNU-HCMC



# 2.5 Our team

The team in behind SEA ASEAN is based in Groningen, as well as in Indonesia and Thailand. The team will be interacting with relevant offices at the level of the university and the faculties.



# **Director**

Prof. dr. Ronald Holzhacker r.l.holzhacker@UG.nl http://www.UG.nl/staff/r.l.holzhacker/cv



# Liaison to the Department for International Strategy and Relations, Office of the University

Drs. Tim Zwaagstra t.n.zwaagstra@UG.nl http://www.UG.nl/staff/t.n.zwaagstra/



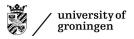
# Research fellow and special representative

Prayoga Permana m.p.permana@UG.nl



# Research fellow and special representative

Stanati Netipatalachoochote s.netipatalachhochote@UG.nl sak-dtl@hotmail.com



# 3 Milestones of SEA ASEAN

SEA ASEAN has focused on research and publications as well as establishing a regional presence in the past years and will continue our efforts in the coming period. Our activities and milestones are measured in terms of our three key strategic areas of

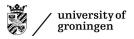
i) Research, ii) Recruitment and iii) Societal impact.

# 3.1 Achievements

The highlights of the past eight years (2011 – 2019) were (for detailed timeline see Appendix A);

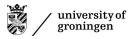
- Establishment of the SInGA research program.
- Recruitment of the first and second generation of SInGA candidates 19 candidates from Indonesia (15), Thailand (2), and Vietnam (2).
- Publication the edited volume, "Decentralization and Governance in Indonesia' (New York: Springer 2016) and book launch at the Rijksmuseum, Amsterdam.
- Publication of volume 'Sustainable Development Goals in Southeast Asia and ASEAN,'
   (Leiden, Boston, Singapore: Brill 2019) and book launch Brussels.
- Preparing publication of volume 'Challenges of Governance in Southeast Asia and ASEAN,' (New York: Springer forthcoming 2020).
- Opening of our SEA ASEAN Centre at Gadjah Mada University
- Inaugural lecture of Prof. R. Holzhacker in 22nd Nov 2016.
- Official visits to partner universities in SE Asia to prepare conferences and joint publications.
- SEA ASEAN Erasmus+ grant (EPLUS-CBHE-UM-2017-GRON-005) BRECIL 'Building Social Science Research Capacities in Higher Education Institutions in Lao PDR and Malaysia' with partners Gothenburg University, University of Applied Languages SDI Munich, University of Malaya, University Utara Malaysia, National University of Laos, and Souphanouvong University. BRECIL has been granted EUR 681.035 (EUR 71.313 to Groningen) as one of the selected 149 applications out of a total of 756.





3.1.1 SInGA/SEA ASEAN PhD Candidates

Scholar	Faculty	Scholarship	Research topic
Tatang Muttaqin	Behavioral and	SPIRIT/	Education in Indonesia
8	Social Sciences	World Bank	
Taufiq Hidayat Putra	<b>Spatial Sciences</b>	SPIRIT/	Metropolitan planning in Jakarta
	-	World Bank	region
Nureni Wijayati	Arts	NUFFIC	Corporate Governance in Southeast
			Asia
Laksmi Kusumawati	Arts	SPIRIT/	Inclusive Growth and Municipalities,
		World Bank	Indonesia
Mala Sondang	Behavioral and	SPIRIT/	Leadership and corruption,
Silitonga	Social Sciences	World Bank	Indonesia
Kuswanto	Arts	SPIRIT/	Managing Foreign Direct
		World Bank	Investment, Indonesia
Suwatin Miharti	Arts/Behavioral	SPIRIT/	Primary health clinics, Indonesia
	and Social	World Bank	
	Sciences		
Annisa Paramita	Arts	LPDP	Transnational Municipal Networks
Wiharani			
Yoga Permana	Arts/Law	LPDP	FDI and Domestic Constraints,
			Indonesia
Tri Erfriandi	Spatial Science	LPDP	Decentralization for regional
	•		development, Papua, Indonesia
Stanati	Spatial	Thai	ASEAN and human rights in
Netipatalachoochote	Sciences/ Law	Presidential	Southeast Asia
		Scholarship	
Titissari Rumbogo	Spatial Sciences	LPDP	Economic geography, Inclusiveness
			of Indonesia Financial Sector and
			Regional Development.
Petrus Farneubun	Arts	LPDP	Indonesia - China Relations
Isti Hidayati	Spatial Sciences	LPDP	Implementation of sustainable
,	1		mobility in Indonesia
Nguyen Phan Khoi	Law	Vietnam	Intellectual property, Vietnam
Naim Laeni	Spatial Sciences	Faculty	Flood Risk, Bangkok / Semarang
Stephany Pararibu	Spatial Sciences	NUFFIC	Forest resources
Thai Van Quoc	Spatial Sciences	Thai	Food security, urban/rural discourse
Nguyen			
Diani Indah	Cnatial Caionesa	LPDP	Ombudaman atratagia raviawa
Rachmitasari	Spatial Sciences	LLDL	Ombudsman strategic reviews
Raciiiiitasaii			



# 4 SEA ASEAN Research Proposal

# **Horizon 2020**

Call: H2020-MSCA-ITN-2020

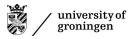
(Marie Skłodowska-Curie Innovative Training Networks)

**Topic: MSCA-ITN-2020** 

Type of action: MSCA-ITN-ETN

**Proposal number: 955531** 

Proposal acronym: SustCitiesCC



# Sustainable Cities, Climate Change, and the SDGs

EU Innovative Training Network submission 'SustCitiesCC'

## Abstract

How best to identify, plan and govern sustainable city transformation in times of rapid climate change? Recent calls for action e.g. by the 2019 IPCC report on climate change and land use, have stressed the important need to rethink the planning and design of cities. This enormous challenge requires not only new science, it also requires people with the multidisciplinary skills to facilitate this major transformation. SustCitiesCC will focus on cities in rapidly growing, industrializing, and developing Southeast Asia, a region with more than 620 million residents, likely to be home to 10% of the world's total population within a matter of decades. It is also the region where climate change has the most dramatic effects and where people are most vulnerable. The scientific objectives of SustCitiesCC are to: (i) develop a rigorous interdisciplinary approach for planning, designing and governing a sustainable city in times of rapid climate change; (ii) identify synergies between climate mitigation and adaptation in concert with the Sustainable Development Goals; and (iii) identify challenges of implementation in cities in Middle-Income Countries (MICs) in Southeast Asia. The scientific work plan of the highly interdisciplinary research and training focuses on urban planning, climate change actions and adaptation, good governance and the role of citizens. By combining insights from the spatial sciences (urban planning and design) with environmental sciences, environmental psychology and political science & international relations. SustCitiesCC will deliver a creative, analytical, and participatory approach to 'Futuring': imagining the near and middle-term future of our cities. SustCitiesCC brings together leading experts in Europa and Asia to conduct research and training of 15 ESRs. Complemented with experts from e.g. the UN Global Center for Adaptation and private planning consultancies, a unique training package will be offered.

SEA ASEAN worked closely with colleague across the University of Groningen, to submit a proposal for 'SustCitiesCC' for a EU Marie Curie Innovative Training Network (ITN) as principal investigator. This grew out of a request by DG Science to us after our SEA ASEAN conference and Brill book launch 'SDGs in SE Asia, National and Regional Approaches' last October in Brussels.

Our ITN 'SustCities' is focused on synergies between climate and the SDGs, implementation by cities. There are 4 components of this ITN:

- -URB urban planning and design, climate mitigation and adaptation, city resiliency.
- -GOV multi-level governance, 'Polity, Politics, Policy' (UN, ASEAN, national, provincial, local).
- -CLIM environmental sciences, climate risk, volatility, response.
- -CITIZENS environmental psychology, citizen political behavior (voting, CSOs, activism) and citizen consumer behavior for responsible consumption.

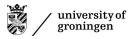
There are four university partners in Europe: UG, Univ of Hamburg, La Salle, Ramon Llull University, Barcelona, and Politecnico di Milano, and four in SE Asia: UGM Indonesia,

Our non-academic partners, who provide 3 month secondments to the PhD candidates, and may participate in our one week training sessions which occur at each of our universities, are:

-Global Center of Adaptation (Rotterdam, Groningen, Beijing)

Thammasat Thailand, De La Salle, Philippines, and VNU HCMC Vietnam.

- -ICLEI sustainable city network (Manila)
- -City of Semarang, Indonesia
- -Royal HaskoningDHV (Netherlands, Indonesia, Thailand, Vietnam, Singapore (for Philippine projects)



There are additional institutions we are cooperating with in this project:

- -Netherlands Ministry of Infrastructure and Water Management, (Special Envoy for International Water Affairs) (The Hague)
- -UN ESCAP (Bangkok)
- -World Bank (Jakarta)

We have requested 15 PhD candidates, 5 for Groningen (shared with a SE Asia university), and 5 for Hamburg, and 2 for La Sa Salle and 3 for Politecnico (also shared with SE Asia). Within UG, the faculties involved in this interdisciplinary research are Arts (Holzhacker, de Wilde), Spatial (Holzhacker, Horlings, van Dijk, van den Brink), Science and Engineering (Hubacek), Behavior and Social Sciences (Steg), and Campus Fryslan (Zwitter, van den Berg). We are working not only closely with scholars across the different faculties of UG, but also with CEO Patrick Verkooijen of the Global Center on Adaptation (GCA) and UG President Jouke de Vries.

We intend to launch the network in Groningen October 20-22, 2020 as part of the 'Climate Summit' planned by the Netherlands government. We will end 3 years later with a conference and dissemination event, October 2023 in Bangkok.

Our engagement with the University of Hamburg, is part of a broader strategy of President Jouke de Vries and Hamburg University President Dieter Lenzing to build strong connections between these northern universities. In our 'SustCitiesCC' project we work in Hamburg with the Center of Excellence CLiCCs - Climate, Climatic Change, and Society, and the Department of Geography, and the GIGA Institute of Asian Studies.





























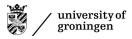












# 5 Annual Conferences, Diplomatic Talks

Sharing scholarly research and insight into contemporary issues in Southeast Asia with civil society, governments, and international and regional institutions.

\*October 10, 2019 Fall conference: Governance for Sustainable Development in Southeast Asia (Groningen)

**Key-Note:** 

•Ambassador – Thailand (ASEAN chair 2019)

\*2018 Fall conference: Challenges of Governance for Innovation, Resilience and Sustainability. ASEAN and EU: Looking toward the Global Goals 2030 (Brussels) Key-Notes:

- Singaporean Ambassador to the European Union, The Honorable Mr. Java Ratnam
- Indonesian Ambassador to the European Union, The Honorable Mr. Yuri Octavian
- United Nations, UN ESCAP headquarters Bangkok, Dr. Naylin Oo
- Director Heads for Southeast Asia: EU External Action Service, DG Research, DG DEVCO

\*2017 Fall conference: **Challenges of Governance in Southeast Asia and ASEAN** (Groningen)

• Key-Note: Indonesian Ambassador to the Netherlands, The Honorable Gusti Agung Wesaka Puja

\*2016 Fall conference: Bridging East Asia & Southeast Asia: China and ASEAN and Contemporary Asian Relations (Groningen)

Key notes:

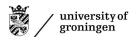
- Indonesian Ambassador to the Netherlands, The Honorable Gusti Agung Wesaka Puja
- \*2015 Fall conference: **Governance and Sustainable Society in Southeast Asia** (The Hague and Amsterdam)

**Key-Notes:** 

- Rijksmuseum, Curator for the 20th Century, Mr. Harm Stevens
- Netherlands Ministry of Foreign Affairs, Asia desk, Mira Woldberg (now NL Ambassador to NZ)
- \*2014 Fall Conference: **Good Governance and Sustainable Society** (Groningen) Key-Notes:
- Indonesian Ambassador to the Netherlands, The Honorable Retno Marsudi (now Indonesian Foreign Minister)

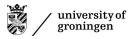
World Bank, Executive Director, Rudolf Treffers.



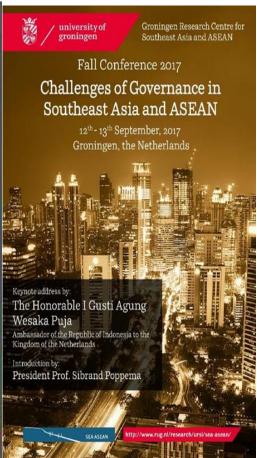


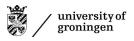










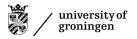


# university of groningen





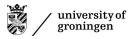
Mor	Delegates	Keynote	Visit to the EU Parliament	Keynote	Delegates. depart		
Morning 9-15-		"UN-ASEAN cooperation towards the Sustainable Development Goals"	Guided tour on EU institutions	"ASEAN and the Sustainable Development Goals"			
-7		Dr. Naylto Oo, UN- ESCAP		Mr. Ngoc Nguyen, ASEAN			
			BREAK				
		Panel	Keynote	Panel			
12.45		"SDG & ASEAN"	"Engagement of EU Parliament with Southeast Asia and ASEAN"	"Science and Innovation capacities in ASEAN and international cooperation in research"			
			Mr. Reinhard Bütikofer, EU MP & Rapporteur on EU-ASEAN Relations	Mr. K. Glinos, EU DG Research and Innovation			
			Visit to Le Grand Place, City Hall	Mr. Jan Palmouski. Guild, European research universities			
-			LUNCH				
9		Keynote	Keynote	Keynote			
Afternoon 14.00-		"ASEAN-EU Relations"	"Resilience & Fragility: Regional involvement in implementing the SDGs in the EU"	"Smart Nations Initiative and reflections on ASEAN Chairmanship"			
		Mr. David Daly, EU External Action Service	Director Pierre Amilhat DG DEVCO	H.E. Jaya Rotnom. SG Ambassador to EU			
		Panel	Panel	Panel			
17.00		"Political-Security Cooperation and Human Rights"	"Economics and Business for Societal Change"	"Smart Urban Planning"			
				Book Launch Ceremony			
			Networking/Cultural visits (optional)	"Introducing the SEA ASEAN & UGM-SEA ASEAN Centre"			
			BREAK	Prof. R. Holzhacker, Dr. W. Tan (SEA ASEAN) & Dr. D. Agus Salim (UGM)			
Evening 19.00		Welcome Reception/Dinner	Reception/Dinner	Closing Reception/Dinner			
19.00		Permanent Representation of NL to the EU	Republic of Indonesia	Republic of Singapore			
		Ambassador H.E. Mr. Robert de Groot	Ambassador H.E. Mr. Yuri Octavian Thamrin	Ambassador H.E. Mr. Jaya Ratnam			



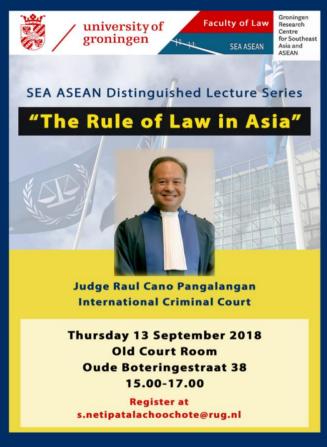


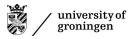


Southeast Asian Higher Education Ministers Symposium











# 6. Selected Recent Publications Related to SEA ASEAN

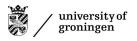
'Bargaining between local governments and multinational corporations in a decentralised system of governance: the cases of Ogan Komering Ilir and Banyuwangi districts in Indonesia', with Kuswanto and Herman Hoen, *Asia Pacific Journal of Public Administration*, September 2017.

'Human Rights Norm Diffusion in Southeast Asia: Roles of Civil Society Organizations (CSOs) in Ending Extrajudicial Killings in the Philippines' with Stanati Netipatalachoochote, *Journal of Southeast Asian Human Rights*, 2018.

'Framing the Debate: The Evolution of the European Union as an External Democratization Actor' co-authored with Marek Neuman, in the book *Democracy Promotion and the Normative Power Europe Framework*, NY, Springer 2018.

Sustainable Development Goals in Southeast Asia and ASEAN: National and Regional Approaches, co-edited with Dafri Agus Salim, Gadjah Mada University, with contributing professors from across Southeast Asia, Singapore: Brill 2019.

'The Interplay Between Business Preferences, Concern over Competition, and Commitment to Economic Integration: Lessons from ASEAN Open Skies Policy in Indonesia,' Yoga Permana, Herman Hoen, Ronald Holzhacker, submission to *Asia Pacific Journal of Public Administration*.



'National Human Rights Institutions (NHRIs) in ASEAN:

A Comparative Analysis of the Protection Capacity and Impacts on Performances of NHRIs in the Philippines and Thailand', Stanati Netipatalachoochote, Aurelia Colombi Ciacchi, Ronald Holzhacker, under review at *European Journal of Comparative Law and Governance*.

'Decentralization and Public Service Provision: A Case Study of the Education Sectors in the Jayawijaya District, Papua, Indonesia.' Tri Efriandi, Oscar Couwenberg, and Ronald Holzhacker.13-Dec-2019, in: *Contemporary Southeast Asia*. 41, 3.

'Message Framing and Political Actors' Involvement in Media: Analyzing ASEAN's Soft Power,' Anak Agung Mia Intentilia and Ronald L. Holzhacker, under review *Southeast Asian Studies*, Kyoto, Japan.

'Local Experience, Knowledge, and Network Adaptations with Environmental Resources: The Case of a Fishing Village in Central Vietnam', Henner Leithäuser and Ronald Holzhacker, under review *Regional Environmental Change*.

Challenges of Governance in Southeast Asia and ASEAN, co-edited with Wendy Tan, with PhD candidate contributors from the SEA ASEAN research centre from Indonesia, Vietnam, and Thailand, New York: Springer 2020 forthcoming.

# **Completed SEA ASEAN PhD Dissertations:**

Tatang Muttaqin, The Education Divide in Indonesia: Four essays on determinants of unequal access to and quality of education

Taufiq Hidayat Putra, Effective Coordination for Metropolitan Planning: The Case of the Jakarta Metropolitan Region

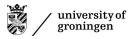
Laksmi Kusumawati, Foreign Direct Investment, Inclusive Growth, and Institutions in Indonesia

Mala Sondang Silitonga, Corruption in Indonesia: The Impact of Institutional Change, Norms, and Networks

Kuswanto, Inward Foreign Investment (FDI) and the Decentralized Governance System in Indonesia

Suwatin Miharti, Community Health Centers in Indonesia in the Era of Decentralization: The Impact of Structure, Staff Composition and Management on Health Outcomes

Stanati Netipatalachoochote (under review), *The Development of the Human Rights Protection System in the Association of Southeast Asian Nations (ASEAN)* 





# Study tour on research governance Groningen, 21-25 October 2019







# Appendix A: Timeline of Developments of the Groningen Research Centre for Southeast Asia and ASEAN (SEA ASEAN) 2011-2019, and looking ahead to 2020.

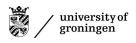
2011 - 2014

**Pre- SEA ASEAN, early SInGA (Spirit Indonesia Groningen) Developments** *November 2011* 

Groningen. Presentation to **Indonesian Planning Ministry (BAPPENAS)** of an interfaculty, inter-disciplinary research program on governance at the University of Groningen.

Fall 2012

Groningen. **Arrival of first PhD. candidates** from Indonesia with Spirit and LPDP scholarships, to the departments of international relations, sociology, spatial sciences, law, and economics, with the beginning of monthly inter-disciplinary meetings.



Groningen. First conference 'Good Governance and Sustainable Society' featuring presentations by PhD candidates and key note presentations by Retno Marsudi (Indonesian Ambassador to the Netherlands, now Foreign Minister), Rudolf Treffers (Executive Director, World Bank), and Theo Thomas (World Bank, economist).

# November 2014

Jakarta. Executive visits (Sibrand Poppema, Ronald Holzhacker, Tim Zwaagstra) to Ministry of Finance (LPDP Scholarship issuers), Ministry of Research & Higher Education (DIKTI Scholarship issuers), Ministry of Planning BAPPENAS (SPIRIT Scholarship issuers), and Dutch Anbassador Tjeerd de Zwaan for presentation of report on SInGA.

## 2015 - 2017

# Laying the Foundations for Expanding Beyond Indonesia to Include Comparative and Regional Perspectives

March 2015

Paris. Presentation (Tim Zwaagstra) of SInGA at ASEAN-EU Science, Technology, and Innovation Days, including contact with the Education Ministry of the Lao PR.

October 2015

Amsterdam. **Second conference at the KNAW and the Rijksmuseum 'Governance and Sustainable Society in Southeast Asia'**. Inclusion of PhD scholars from Indonesia, Thailand, Philippines, and Vietnam.

October/November 2015

Indonesia, Vietnam, Thailand. Recruitment (Tim Zwaagstra) at Dutch and European higher education fairs in Bandung, Jakarta, Yogyakarta, Ho Chi Minh City, and Bangkok.

January 2016

Groningen. Participation in meetings and events surrounding the International Classroom committee, providing insights from the experience with Indonesian PhD candidates.

February 2016

Groningen. Discussion with Paul Bolt and the International Strategy office about broadening the SInGA project to include South East Asia.

March 2016.

Atlanta, USA. Presentation at the American Political Science Association on **human rights and ASEAN**.

April 2016

Groningen. Indonesian Day Dinner with 125 Indonesian students and the **Indonesian Ambassador to the Netherlands.** 

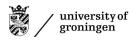
Jakarta. Introduction of our book 'Decentralization and Governance in Indonesia' edited by Holzhacker, Wittek and Woltjer, to 25 World Bank officials and consultants in Jakarta. Presentation by Ronald Holzhacker, and two SInGA Phd candidates Kuswanto and Laksmi Kusumawati. Meeting with World Bank head of the Spirit program and other educational program officers.

Bandung. Meetings to discuss spatial planning in Indonesia with ITB and state institutions involved in infrastructure planning.

Jakarta. Meeting with the **United Nations Development Program (UNDP)** to discuss economics and inclusive growth, as well as civil society organizing on LGBT human rights issues.

Jakarta. Attendance at the **Regional Consultative Campaign Meeting for CSOs** on the Abolition of the Death Penalty in ASEAN. Discussion also with member of Myanmar parliament, head of international relations committee.

Yogyakarta. Meetings at **Gadjah Mada University with the Dean of the Faculty of Social Sciences and with the director of the ASEAN Centre.** 



Yogyakarta. **Meeting with the UGM Energy Centre**.

Jakarta. Meeting at the ASEAN Secretariat, human rights

Jakarta. Meetings with **Netherlands corporations doing business in Indonesia**, **Shell and Unilever**.

May 2016

Groningen. Meeting to discuss science research and policy with Director of Indonesian Science Fund.

Hanoi. Meeting with civil society organizations working on human rights issues in Vietnam.

Hanoi. Meetings at **Vietnam National University**, University of Social Science and Humanities, and the University of Law. **Lecture at the law school on human rights norm diffusion and ASEAN**.

Hanoi. Meeting with **US Embassy** officials, including Deputy Head of Mission, on engagement with civil society in Vietnam.

June 2016

Hue, Vietnam. Meetings and lecture at **Hue University**, **College of Law**.

Manila. Meeting with **University of Manila**, **Chancellor and the De La Salle University**, **Dean** of College of Liberal Arts.

Quezon City, Philippines. Meetings at the **University of Philippines, Diliman** campus, with the Chancellor, the Asian Center, and the Philippine Ministry of Education, and the Commission on Human Rights in the Philippines.

The Hague. Meeting with the **Deputy Director of NUFFIC** to discuss educational opportunities in Southeast Asia.

September 2016

London. Conference at **University of London (SOAS), Association of Southeast Asian Studies**, panel presentation by 5 SInGA PhD candidates.

October 2016

Bangkok. Conference presentation at the **Southeast Asian Human Rights Network (SEAHRN)**, accompanied by SEA ASEAN Thai PhD candidate. Discussion with AICHR representative from Malaysia.

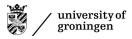
Bangkok. Meetings at **Siam University**, **Faculty of Law**, and lecture on norm diffusion. Exchange of information with Thommasat University, ASEAN Centre.

Bangkok. Interview with Chairperson of the **National Human Rights Commission of Thailand.** 

Bali. Participation and paper presentation at the conference organized by the **University of Indonesia.** Discussions with the political science department and the communication department. Meeting with Rector, Udayana University.

Kuala Lumpur. Meetings at the **University of Malaya**, **Asia-Europe Centre**, also with Dr. Wendy Tan and PhD candidate Yoga Permana, presentations on sustainable mobility in metropolitian regions.

Singapore. Meetings at the **National University of Singapore**, Asia Centre and spatial planning institutes.



Singapore. Introduction of SEA ASEAN to alumni in Singapore, Ubbo Emmius.

Yogyakarta. Launch of the SEA ASEAN collaboration with Gadjah Mada University by the Rector of UGM and President of UG. Also visit to the NOAH humanitarian action office at UGM.

Yogyakarta. **Visit to the UGM Energy Centre**, with the Director and 10 additional researchers and PhD candidates.

Jakarta. Discussion with Netherlands businesses active in Indonesia, Unilever and Shell, also with UG President Sibrand Poppema.

Jakarta. Meetings at the University of Indonesia with the Rector, Dean of the Faculty of Social Sciences, and Dean of Engineering, also with Sibrand Poppema.

#### November 2016

Groningen. Dinner with **Japanese Ambassador** to discuss developments in East and Southeast Asia.

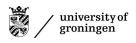
Groningen. Meeting with officials from the Groningen Mayor's office to discuss needs and perspectives of international students in Groningen, including those from Indonesia and Southeast Asia.

Groningen. Groningen Friendship Games, sports activity and BBQ dinner organized by the Indonesian, Malaysian, Vietnam, Thai, and Chinese student associations under the auspices of SEA ASEAN.



Groningen. **Conference 'Bridging East Asia & Southeast Asia'** with scholars from the Netherlands, China, Indonesia, Thailand, and the inaugural lecture by Prof. Ronald Holzhacker.

Groningen. Presentation and lunch discussion with Mira Woldberg, **Netherlands Ministry of Foreign Affairs**, Head of South Asia and Southeast Asia, on developments in Southeast Asia, including Myanmar.



Groningen. Visit by BAPPENAS to review progress by PhD candidates from Indonesia with Spirit scholarships.

# January 2017

Groningen. Meeting with officials from the large NGO 'World Vision' concerning humanitarian action and SE Asia.

Groningen. Meeting launching the 'Intentions on Internationalisation '2017-2020 document by the International Strategy and Relations Office. Conversations with recruiters focused on Southeast Asia, and with Master coordinators, on procedures for acceptance of such master students.

The Hague. Meeting with Netherlands Ministry of Foreign Affairs on Indonesia and Myanmar, also with 5 PhD candidates from SEA ASEAN.

## February 2017.

Groningen. Filing of Erasmus+ application with the EU, with partner universities, University of Malaya, University Utara Malaysia, National University of Laos, Souphanouvong University, Lao PDR and Gothenburg University, Sweden and Goethe University Frankfurt am Main, Germany. The overall objective of our cooperation is 'Building Social Research Capacities in Higher Education Institutions in Lao PDR and Malaysia (BRECIL).

# 22nd March 2017

Groningen. SEA ASEAN Dialogue bringing together scholars and academics with policy makers, opinion leaders, and civil society organizations engaged with Southeast Asia and ASEAN. First topic 'Human Rights and Regional Perspectives toward Progress: ASEAN and E.' Rafendi Djamin, (former) AICHR Representative Indonesia.

# 12th May 2017

The Hague, ISS. **SEA ASEAN Dialogue. 'Human Rights and Regional Perspective towards Progress: The View from Malaysia and the Netherlands'** with Edmund Bon, AICHR representative Malaysia, and Mira Woldberg, or Representative, Netherlands Ministry of Foreign Affairs, South and Southeast Asia department.

# 15th-18th May 2017

Yogyakarta. Open Science Meeting 2017 at UGM. Focus on resilient society, governance, energy, organized with the KNAW and the NWO.

# 18th - 19th May 2017

Manila. Conference with the University of the Philippines and National Singapore University.

# 15th-18th June 2017

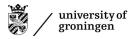
Hong Kong. International Studies Association (ISA) conference.

#### 3rd-5th October 2017

Yogyakarta. Conference and Winter School with partners at UGM, University of Malaya, Thammasat University, University of Philippines, Diliman, and De La Salle University, Manila on 'Challenges of Policy and Governance in Southeast Asia and ASEAN.' Themes: ASEAN and regional dynamics, sustainability, resiliency, planning, the environment, EU-ASEAN relations, civil society engagement, equity, human rights. Disciplinary perspectives: Public policy, Political Science, International Relations, Planning, International Political Economy, Law

#### 2018

Deepening Engagements within Southeast Asia, with increased research cooperation with leading universities in the region



The Hague. Lunch with Singapore Ambassador to discuss upcoming SEA ASEAN Brussels conference.

Brussels. Event with 150 persons organized by the EU on **ASEAN – EU relations 'The Next Forty Years.'** 

Brussels. Event in Brussels with the Myanmar Ambassador.

Brussels. Meetings in Brussels with the **NL Permanent Representative to the EU, and EU Development and Cooperation, ASEAN desk** to discuss upcoming SEA ASEAN conference.

March 2018 The Hague. Visit to the **Judge Pangalangan**, **International Criminal Court**, to discuss the Philippines, and Mynamar, and the upcoming talk in Groningen.

Meeting in Groningen with scholars from Osaka University to discuss their ASEAN campuses, new research directions.

April 2018 Singapore. Study trip of Ronald Holzhacker, Prof. Claudia Yamu, and Wendy Tan to Singapore, meetings with Nanyang Technology University (NTU), and presentation at Singapore University of Technology and Design (SUTD) on spatial planning and transport.

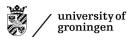
Laos. Kick-off meeting of EU BRECIL project in Vientiane and Luang Prabang, Laos.

Hanoi. Meetings and lecture at Hanoi Architecture University and meeting with Rector, VNU Hanoi Le Minh Tuan, meeting at **UN Habitat (Hanoi)**.

Groningen. Visit by **Belgian Foreign Ministry** to SEA ASEAN, with our PhD candidates, to discuss research and practice of diplomatic relations between Europe and SE Asia.



June 2018 Delegation of 15 students, 2 lecturers, and the Dean of Thammasat, Architecture and Urban Planning, two week Summer Workshop 'Living with Water.'



July 2018 Talk at **Kyoto University**, Center for Southeast Asian Studies (CSEAS).

Talk at Osaka University, Center of Academic Initiatives

September 2018 The Hague. Meeting with Indonesian Ambassaodor Pak Puja.

Participation in **ASEAN Business Forum**, **VNO-NVW-MKB**, **The Hague** at the invitation of the Thai Ambassador.

Presentation at the Asia Regional Forum, University of Groningen, with partners from across Asia.

October 2018 Groningen. Participation in opening of the Academic Year with **UN General Secretary Ban Ki-Moon**.

October 29-Nov 1 Brussels. **SEA ASEAN fall conference in Brussels, with invited guests from UN ESCAP, EU External Action Service, DG Development and Cooperation, DG Science, EU Parliament, Rapporteur for SE Asia, with dinners at the Netherlands Permanent Representative to the EU, the Indonesian Embassy, and the Singaporean Embassy.** 

### November 2018

Jakarta. Major address to 300 BAPPENAS civil servants on 'Sustainable Development Goals in Southeast Asia and ASEAN.'

Meeting in the VIP room at the BAPPENAS conference, announcement of funding for 3 new master programs, two for Spatial Sciences, one for Economics and Business, University of Groningen.

Dinner with SEA ASEAN PhD graduates at the home of First Political Officer, Roel van der Veen, Dutch embassy, Jakarta

#### January 2019

Seattle, Washington. Meeting with University of Washington, Lecture at the SE Asia Centre, and visit Evans School of Policy and Governance.

# February 2019

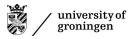
Leeuwarden. Presentation at Campus Fyslan, Sustainable Development Goals and SE Asia

# March 2019

Groningen. Presentation of Roel van der Veen, First Political Officer, NL Embassy Indonesia, to Groningen to SEA ASEAN PhD candidates.

Kuala Lumpur. BRECIL, EU Project 'Increasing Social Science Research Capacity at Universities in Malaysia and Laos' meetings in Malaysia and Laos.

Vientiane. Meeting with EU Ambassador to Laos, Ambassador HE Leon Paul Faber.



Hue, Vietnam. Visit to **Dean Faculty of Environmental Sciences, Hue University, and field visit to fishing village for a study of LEK** (Local Environmental Knowledge) conducted by Master student, UG, Faculty of Spatial Sciences.

June 2019

Brussels. Meetings with DG Science and DG Development to discuss research opportunities  ${\rm EU-ASEAN}.$ 

The Hague. **Philippine National Day**, the Hague, discussion with Ambassadors and First Secretaries from SE Asia to discuss upcoming SEA ASEAN events.

July 2019

Spain. Attend Critical Tourism Studies to prepare for research related to Luang Prabang, UNESCO World Heritage, tourism, and the Sustainable. Development Goals.

July 2019

The Hague. Meeting with NL Foreign Ministry, discussion on ASEAN issues, Mark Versteden.

Potdsam, Germany. Discussion, Institute for Climate Impact Research.

# October 2019

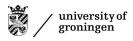


Jouke de Vries @JoukedeVries 10 Oct 2019

Great dinner with mrs. Eksiri Pintaruchi, ambassador of Thailand in the Netherlands. Discusing student exchange, double degrees and collaborations with private companies in The Netherlands and Thailand. 

@univgroningen





Groningen. Fall Conference with Ambassador of the Kingdom of Thailand and special guest from GIGA and the University of Hamburg, Andreas Ufen. Presentations by all SEA ASEAN PhD candidates. Dinner with the Ambassador, and all conference participants, with President Jouke de Vries.

Groningen. Meetings with Aletta Jacobs, to discuss health research in Indonesia and across SE Asia.

The Hague. Dinner and next day talk to 28 ASEAN diplomats here for a two week course, Clingendael Institute for International Relations, on the Sustainable Development Goals and SE Asia.



# November 2019

Bangkok. Presentation to ASEAN Ministers of Higher Education, research symposium, RIHED SEA.

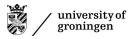
Jakarta. Meetings about SustCitiesCC application and secondments ICLEI (Manila) and World Bank (Jakarta)

Bangkok. Speaking at the NUFFIC alumni event, Bangkok, with 125 Netherlands graduates from across SE Asia.

Jakarta. **Recruitment fair, Jakarta**, interviews with 18 perspective PhD applicants, 20 time minutes slots, Jakarta PhD recruitment fair, Nov 16, 2019. Dinner with representatives from the Indonesian LPDP finance ministry, NUFFIC, etc.

### December 2019

Hamburg. Study trip to University of Hamburg, Climate, Climate Change, and Society (CLiSS), and meeting with the Office of the President, to discuss and finalize SustCitiesCC EU ITN application.



# 7. Upcoming SEA ASEAN Activities 2020

January 2020

**University of Groningen, New York Alumni Club**, 35 persons at the Dutch law firm in Manhatten Houtkamp, presentation on Climate Change and the Sustainable Development Goals.

February 2020

Netherlands Geography Society, NGPS, presentation in Utrecht, 'SDGs and Sustainable Development.'

**UN World Urban Forum, Habitat III**, with 4 SEA ASEAN PhD candidates, Abu Dhabi, presentation with UN Housing (Vietnam) on climate change and sustainable development, SE Asia.

Vietnam Ambassador, Rotating Presidency of ASEAN 2020, event at the Clingendael Institute, The Hague, with embassies from across SE Asia with the Netherlands Foreign Ministry, SEA ASEAN speech 'ASEAN – EU Relations: Partnership for Sustainability and Effective Multilateralism.'

#### TENTATIVE AGENDA SEMINAR ON ASEAN- EU COOPERATION FOR SUSTAINABLE PARTNERSHIP AND EFFECTIVE MULTILATERALISM

(the Clingendael Institute, The Hague, 20 Feb 2020)

Thursday 20 February 2020

14.30-15.00 Registration with coffee, tea

15.00-15.30

- Opening Remarks (H.E. Ngo Thi Hoa, Ambassador of the Socialist Republic of Viet Nam to the Netherlands).
- Republic of Viet Nam to the Netherlands).

   Remarks by Ambassador of Croatia (Representative of EU Chair).
- Remarks by a Representative from Asia and Oceania Department, Ministry of Foreign Affairs of the Netherlands.

15.30-15.45 Family Photo

Coffee/tea break

15.45-16.30 Introd

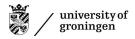
Introduction of the session by moderator Mr. Ron Ton, Head of Clingendael Academy)

- ASEAN 2020 Cohesive and Responsive: Priorities of ASEAN under Viet Nam's Chairmanship (Institution for Foreign Policy and Strategic, Viet Nam).
- EU Institution building: Achievements, Challenges and Lessons Learned for ASEAN Community Building (Mr. Aniel Pahladsingh, EU lawyer
- ASEAN-EU Relations: Partnership for Sustainability and Effective Multilateralism (Prof. Dr. Ronald Holzhacker, University of Groningen).
- Prospective of Economic Cooperation between EU and ASEAN (A representative from International Foreign Economic Relations, Ministry of Foreign Affairs of the Netherlands, TBC).

16.30-17.00 Question and Answer

Concluding Remarks (Mr. Ron Ton, Head of Clingendael Institute)

17.00-17.30 Reception



March 2020

International Conference on SDG's and Higher Education and Science, Barcelona.

**University of Groningen, Alumni Event, London**, with Shell and Martin Wetselaar, Board member, formerly of Singapore office, Finance. Member of Ubbo Emmius board.

University of Hamburg, meetings with Geography Department, Climate Change Instittue (CLICCs), GIGA Asia Institute, and the central administration, to further cooperation with the University of Groningen, research on climate change and sustainable development, cities, planning for October Netherlands Climate Adaptation Summit.

June 2020

Netherlands Embassy Jakarta, Research and Education Week 'Winner' Featuring Dutch university engagement with Indonesia, organized by the First Political Officer Roel van der Veen.

**BRECIL Research**, Workpackage 'Research Governance' follow up implementation monitoring visits to two universities in Malaysia and two in Laos.

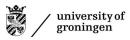
October 2020

SEA ASEAN fall conference, Groningen October 20, and the Hague, October 21-22, Netherlands Climate Adaptation Summit,

November 2020

Visit with President Jouke de Vries, Oscar Couwenberg, and International Strategy Office to SE Asia, including universities and institutional partners in Jakarta, Indonesia and Singapore.

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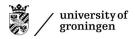


# Appendix: SEA ASEAN Contribution to the Intentions on Internationalization

UG objectives and planning: International Strategy and Relations		SEA ASEAN Contribution to the 'Intentions on Internationalization' University of Groningen 2017-2020	
Research	Next steps	Existing contribution	Recent and Future
Global Funding		Global Funding	
	Profiling Research Strengths and		
To gain an increased share of the global	Success at UG	Close cooperation with BAPPENAS and	Expand on the current one Thai
research funding and education scholarships		LPDP to attract Indonesian scholarship	Presidential scholarship and one Vietnam
pool.		applicants, 15 PhD candidates to date.	911 scholarship, to recruit additional PhD candidates from across the region.
To foster and develop innovation and the		High level meetings with Dutch	
ability to act within public/private/industry		businesses doing business in SE Asia, to	Renewed approach of Indonesian
research funding partnerships.		support our work	RISTEKDIKTI Ministry, previously of
			DIKTI and now of BUDI scholarships (for
To maximize our opportunities to gain		Funding application for a ERASMUS+	(future) university lecturers)
funding under EU programmes such as		submitted with Malaysian and Laos,	
ERASMUS+ and Horizon 2020		German and Swedish partner	Inform, involve, motivate business
		universities.	partners in the region.
To build awareness and use of existing			
funding models or schemes		Meetings with Deputy Director of	Pursue additional funding collaborations.
		NUFFIC in the Hague, and director in	
		Jakarta.	Expand outreach to additional NUFFIC
			offices in SE Asia, Vietnam, Thailand and
PhD Marketing & Recruitment		PhD Marketing & Recruitment	Indonesia.
The Marketing & Recruitment	Research Marketing Plan & Faculty	This marketing & Recruitment	
To increase the number of international	Diversity Target Setting	Attracting existing lecturers from	Align with policies and initiatives of central
researchers choosing the UG as their	Divisity ranger betting	leading universities in SE Asia to	international marketing department (esp.
destination of choice for full, sandwich and		conduct PhD research at UG:	Mr. John Falvey for Asia)
joint PhDs.		(currently 2 UGM, 1 UI, 1 Siam	
		University, 1 Can Tho University)	



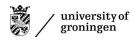
		2020 - 2023 > 34	Expand recruitment of existing lecturers from the region for PhD at UG.
			Expand joint activities with UG regional representatives
Research Masters Recruitment  To highlight the opportunities provided by our Research Masters programmes and to increase the diversity of the student cohort.	Research Marketing Plan & Faculty Diversity Target Setting	Research Masters Recruitment  Recruitment of master students from Indonesia, Thailand, Vietnam, and the Philippines by delivering lectures to BA programs.	Meetings with UG marketing staff attending student fairs in SE Asia, to increase knowledge and deepen understanding of academic program.
Global Visibility  To continue to boost the visibility and international awareness of our world class research strengths	Profiling Research Strengths and Success at UG	Global Visibility  Extensive press coverage in Indonesia about the opening of SEA ASEAN	Expand visibility to additional target countries in SE Asia
Internal Visibility  To capture information about research collaborations and research interests for an internal audience; with a view to increasing knowledge sharing within the university and beyond.	Internationalisation – www.UG.nl	Internal Visibility  SInGA and SEA ASEAN are an excellent example of collaboration across faculties on research focal area 'sustainable society'	Deepen inter-faculty cooperation and connectivity.  Expand joint efforts with UG international student associations
Education			
Teaching and Learning			
To provide a research based education (grounded in the Dutch quality tradition) that values, celebrates and incorporates a diversity of	International Classroom, Language & Culture Policy, Learning Communities and other policy tools. All UG academic and professional staff	Guest lectures by PhD candidates.	Invite PhD candidates to share research in BA and Master classes.



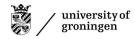
nationalities, backgrounds, identities and experiences.		2020 - 2023 > 35	
To ensure that our varied student communities are integrated within the university and that our educational and administrative policies are based on the principle of inclusion.	UG Integration and Inclusion Plan	Groningen Friendship Games, Fall 2016, bringing 60 students from across ASEAN + China together for recreation and to share a meal.	Continued efforts to build academic and social ties among SE Asian students and other international and Dutch students.
To continue to support and improve the provision of Summer/Winter Schools by the University.	Summer & Winter Schools Project		Development of a Winter school at UGM (October 2017, and Brussels October 2018).
To explore and support our faculty partners in the planning and implementation of new models of mobility including innovative models of learning and delivery	Mobility Project	Lectures by Professors from Indonesia and Philippines at conferences.	Encourage faculty two way exchange between UG and partner universities in SE Asia  Use the UG participation in the EU- SHARE mobility initiative for ASEAN
To reflect UG's three key themes of Sustainable Society, Healthy Ageing and Energy in our internationalisation activities.	Develop and deliver projects (related to the key themes) in regions of engagement.	Research on governance and sustainable society.	Continued research on UG key themes, including sustainable society and energy.
			Continue to diversify PhD pool across SE Asia.
Recruitment			
To secure UG's student diversity via the recruitment of a targeted international student cohort at all levels of study. That the aim be to increase the ratio of international students (currently around 15%) to 30% by 2025 with a specific focus on increasing the number of non-EU students.	Global Marketing Plan & Faculty Diversity Target Setting	Recruitment mainly in Indonesia, now expanding to selected states in SE Asia.	Contribute to further internationationalize university by recruitment of non-EU at the PhD and master levels.
To support the continued maintenance, assessment, implementation and successful delivery of dual, double or multiple degrees with international partners (or under existing EU funded models) with the aim	Strategic Partner Framework	Building close collaboration with UGM for double degree linkage programs.	Build links with high quality strategic partner universities in SE Asia, to increase student exchange. Align with / help determine & develop UG regional hubs in SEA



that faculties are supported in their joint programme efforts.  Mobility		2020 - 2023 > 36	
To increase the numbers of outbound mobility students every year to 2025 in line with the goal of 50% of all UG graduates (at all study levels) having had an international mobility experience when they complete degree programmes.	Mobility Project		Open opportunities for Groningen based UG students to study in SE Asia.
Engagement			
Internal  That all parts of the university understand the benefits and challenges of the process of internationalisation and are active participants in the ongoing process of developing a university wide, faculty-appropriate approach.	Annual Calendar of Internationalisation Events		Contribute to the calendar of international events.
That the UG reflect the breadth and depth of our internationalisation activities for external and internal audiences via the university website.	Internationalisation – www.UG.nl	Launch of our SEA ASEAN web-site with photos of meetings and events	Continued development of SEA ASEAN web-site and presence on Facebook
City and Northern provinces		City and Northern provinces	
That the University continue to build networks and opportunities for international students and staff, as well as seek to access diversity within the local community.  That the university continue to, with the City of Groningen and our other partners, seek	Maintaining close ties and creating opportunities with the City, Province, provincial industry and Higher Education institutions	Discussion with city officials from the Mayor's office about international students, housing, education for children, etc.	Continued outreach and involvement with city officials about internationalization



best outcomes for the housing of		2020 - 2023 > 37	
international students.  Regional (N. and E. Netherlands, N.		Regional (N. and E. Netherlands, N.	
Germany)		Germany)	
That UG actively cooperate and build on our regional partnerships within the Northern and Eastern Netherlands and Northern Germany.	Maintaining close ties and creating opportunities with our Higher Education institutional partners and other identified stakeholders		Outreach to Southeast Asian scholars, also at the University of Hamburg
Netherlands		Netherlands	
That UG actively cooperate and build on our relationships within the Netherlands and that we continue to provide advice and influence in national policy discussions.	Maintaining close ties and creating opportunities with Dutch Higher Education institutional partners and other identified stakeholders	Cooperation with KITLV on Southeast Asia Day, and the Institute for Social Studies (ISS), the Hague,	Effective partner of the engagement of KNAW in Indonesia, Open Society Meeting, May 2017, increased ties with others working on SE Asia and ASEAN across Dutch universities.  Make use of UG participation in the Erasmus Taalcentrum in Jakarta (reboot as multifunctional training centre)
EU and Europe		EU and Europe	
That UG actively cooperate and build on our relationships and partnerships within European government and regulatory structures and the wider European Higher Education community.	Maintaining close ties and creating opportunities (submission of high quality grant applications) with the Commission, Higher Education institutional partners and other identified stakeholders.	Submission of Erasmus+ application with Gothenburg University and Goethe University, Frankfurt am Main	Reach out to University of Hamburg, German Institute of Global and Area Studies (GIGA)
Networks		Networks	
To continue to support, develop and maintain our engagement within our existing institutional and industry networks and to identify and act upon opportunities that further the university's broader goals.	The Guild of European Research Universities (Research & EU Lobbying) U4 (Education & Staff Training) Coimbra (Mobility & Development) Other networks as appropriate		Outreach to Southeast Asian universities in Singapore, Australia, and the US (Title VI National Resource Centers for Southeast Asia in the U.S.)



Employment		Employment 38	
Ensuring that UG graduates, whatever their exit point, have access to specific training and skills along with networks and opportunities to succeed in their post-UG careers.	Global Graduate Employability Discussion		Provide a network for students to institutions, governments, universities, and private businesses in Southeast Asia, for internship and employment opportunities
Global		Global	
To improve coordination of strategy and engagement activities related to Alumni around the world and to mobilise our alumni networks in service of the university's goals.	Alumni as Ambassadors	Talks and Presentations at Ubbo Emmius Alumni events in Washington DC, Jakarta, Yogyakarta, and Singapore	Continued coordination with Ubbo Emmius to promote UG, for studying and research.
That the university map and assess our institutional partnerships and links with a view to increasing our strategic engagement around the world.	Strategic Partner Framework	SInGA has emerged as one of UG's key outreach mechansims to Indonesia	Having SEA ASEAN emerge as a key to UG engagement in SE Asia, aligned with UG regional hubs
That the UG engage deeply with locations of interest via our global network of academic locations, centres and research institutes.	Strategic Partner Framework, Global Marketing Plan		Emerging as a strategic partner in SE Asia Developing the Groningen Research Centre in Gadjah Mada University
To focus on our responsibility as custodians	To build connections within the	Discussions with the University of	To play a role in cultural dialogue between
of national and international cultural	relevant university departments and to	Indonesia on Digital Humanities.	the Netherlands and the cultures of
heritage, both domestically and	optimize the use of our special	Deliver of historical book collection to	Indonesia and Southeast Asia.
internationally.	collections and relevant global centres	UGM	